

ASOIF General Assembly Wednesday 8th June 2022 at 09h00

Council Report to General Assembly

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1 TOKYO 2020 OLYMPIC GAMES

1.1 Tokyo 2020 Olympic Games

The Tokyo 2020 Olympic Games were, following the one-year postponement, successfully held under the challenging circumstances posed by the COVID-19 pandemic. ASOIF staff members were present in Tokyo for the entire duration of the Games and coordinated the IFs' feedback on the issues arising for presentation to the daily coordination meetings. Apart from the restrictive COVID-19 countermeasures, one of the key initial issues of the Games was, as is often the case, transportation, which required continuous work and close cooperation between the International Federations (IFs), the International Olympic Committee (IOC) and the Tokyo 2020 Organising Committee Olympic Games throughout.

In summary, 339 events were delivered over 19 days; 11,259 athletes representing 205 National Olympic Committees (NOC) and the IOC Refugee Team participated in the Games; 93 NOCs won medals; three NOCs won their first Olympic medal; three NOCs won their first Olympic gold medal; and 20 world records across different sports were broken during the Games.

Due to the Tokyo 2020 COVID-19 countermeasures, robust health protocols and close collaboration between the stakeholders and public authorities, the cumulative positive test rate for the Olympic Village residents was only 0.02% (0.09% among other stakeholders), significantly lower than the pre-Games simulation which predicted a total of 2%.

The Tokyo 2020 project was concluded with a transition seminar, held on 9th-10th November, focusing on three distinct elements: Tokyo 2020 lessons, Games-wide topics and Paris 2024 planning.

1.2 Olympic revenues

The ASOIF members have now received their revenue shares from the Tokyo 2020 Olympic Games in three *tranches* (October 2021, December 2021 and April 2022), matching the total revenue share from the Rio 2016 Games of USD 540 million.

2 RELATIONS WITH THE INTERNATIONAL OLYMPIC COMMITTEE & OLYMPIC MOVEMENT

The IOC has provided a written report and will make a presentation to the General Assembly under item 10 of the agenda.

2.1 Close co-operation

ASOIF has continued to work closely with the IOC on behalf of its members while relations and cooperation with the IOC Sports and other departments were particularly strong on the preparation and delivery of the Tokyo 2020 Games. One-to-one contact between IFs and ASOIF staff continued to grow as the number of common issues and the specific nature of issues confronting IFs has significantly increased.

2.2 IOC Session and IOC Membership

Following the ASOIF Council's decision in November 2021 to re-nominate Mr Nenad Lalovic as the ASOIF representative for the IOC Executive Board, the United World Wrestling President, was confirmed for an additional four-year term at the 109th IOC Session held in Beijing on 19th February 2022.

Union Cycliste Internationale (UCI) President David Lappartient was elected as an IOC member, in an IF capacity, at the same IOC Session.

2.3 Olympic Urban Series

In April 2022, the IOC confirmed the launching of a new four-sport Olympic qualifier series for Paris 2024. The Urban (Qualifier) Series will include four sports – sport climbing, BMX freestyle, breaking, and skateboarding.

The series of three festival-style events will bring together the athletes from each of the four sports in one urban park. The Urban (Qualifier) Series will be hosted in city centre venues over four days, between March and June 2024 and the IOC will work with the four partner IFs – the International Federation of Sport Climbing, the Union Cycliste Internationale, the World DanceSport Federation and World Skate, which will remain responsible for the running of their respective competitions.

However, the Urban (Qualifier) Series would appear to have many wider ramifications, not only for the IFs involved, but also for the Olympic and IF ecosystem as a whole.

Although the IOC includes the Urban (Qualifier) Series under Olympic Agenda 2020+5, it is a departure from the IOC's historical mission of organising the Olympic Games and approving

Olympic qualification systems. The IOC will, for the first time, become the owner and primary rights holder of dedicated Olympic qualification events.

2.4 Olympic Virtual Series

The IOC launched an Olympic Virtual Series (OVS) in 2021, with baseball, cycling, rowing, sailing and motorsport as the first five sports to be included in the initiative which ran between May and June.

The IOC has confirmed that the OVS will continue on an annual basis, as part of Recommendation 9 of the IOC's Agenda 2020+5 to "encourage the development of virtual sports and further engage with video gaming communities."

2.5 Role of International Federations

The IOC convened a meeting in mid-December 2021 with the objective to gather the IFs most concerned with the application of EU competition law – FIBA, UCI, World Triathlon, FEI, International Skating Union, World Sailing - and ASOIF again, and to update each other on developments that had taken place since the previous such meeting in October 2020.

IFs were invited to share relevant developments concerning ongoing or recent cases before European competition authorities. The IOC's Legal & Public Affairs Teams as well as the EOC EU Liaison Office provided updates on selected topics.

As an ongoing project that aims to enhance the recognition of the IFs' role as values-based organisations in global sport, ASOIF published a position paper on 31st March 2022, titled "The solidarity model of organised sport in Europe and beyond - A stable platform for collaboration". The paper has been shared with the ASOIF members and stakeholders of the Olympic Movement, as well as key EU decision-makers, including the European Parliament Committee on Culture and Education, Sport Ministers of EU Member States and the European Commission. The ASOIF President will attend the EU Sport Forum in June 2022 in Lille, France to present the paper

2.6 Gender Identity

The IOC published its "Framework on Fairness, Inclusion and Non-Discrimination on the Basis of Gender Identity and Sex Variations" in November 2021. The Framework states that there should be "no presumption of performance advantage" for transgender and differences in sex development (DS) athletes and represented a move away from the IOC's 2015 consensus statement, which had a "one-size-fits-all" approach to the participation of transgender athletes, based on testosterone levels.

The new Framework has aroused criticism from certain quarters, with some leading medical experts claiming that it ignores the science and focuses on inclusion which could lead to unfair competition in female sport.

2.7 FIFA Biennial World Cups

Responses to FIFA's proposal to hold its World Cup every two years prompted the ASOIF Council to address the matter on behalf of its other member IFs.

At its November 2021 meeting, the ASOIF Council noted that FIFA's widely reported plan to increase the frequency of its World Cup. Council took the view that FIFA's proposals could impact the healthy development of sport and also put the sustainability of other IFs' events at

risk. Therefore, the Council urged the different football authorities to fully consult and consider the matter carefully and then engage with the global sports community in order to find an appropriate way forward.

3 FUTURE OLYMPIC GAMES

3.1 Paris 2024 Olympic Games

The IF extranet, "Playground", was put in place in late 2021. Playground is a website exclusively dedicated to the IFs for facilitating the exchange of documents and information in order to increase communication efficiency between the Paris 2024 OCOG (POCOG) and all IFs.

POCOG had consulted each IF to identify the most efficient way to deliver each discipline and event on the programme. Most IFs have opted to adhere to the traditional delivery model whereby POCOG and the IFs will deliver the sport competitions. Three pilot venues – Yves du Manoir Stadium, Golf National in Saint-Quentin-en-Yvelines and Paris Défense Arena were chosen to define the first delivery models with external entities and service providers. The tender process for the three pilot venues is underway and the results are expected in Q2 2022.

The Paris 2024 competition schedule was confirmed in April 2022 after being approved by the IOC Executive Board. In total 32 sports are set to be featured across 19 days of action, with 329 events due to take place across 762 sessions. The more detailed event schedule is expected to be released in June 2022, with the competition schedule for the Paris 2024 Paralympic Games also expected to be released within the coming months.

The next Paris 2024 Coordination Commission meeting will take place at the end of August 2022.

The Paris 2024 Organising Committee for the Olympic Games will deliver a report to the General Assembly under item 6 of the agenda.

3.2 Dakar 2026 Youth Olympic Games

In October 2021, the third Coordination Commission meeting for the Dakar 2026 Youth Olympic Games (YOG) was held virtually to review progress on the first sports development initiatives in Senegal.

During the meeting, the Dakar 2026 team provided an update on the status of the ongoing renovation and construction work. The construction of the YOG Village is due to be completed in late 2022 and is progressing in line with the timetable. The sites that are undergoing renovation are Iba Mar Diop Stadium, the Caserne Samba Diery Diallo equestrian centre, and the Tour de l'Oeuf complex. Planning studies are currently being conducted and renovation work is due to start in late 2022.

The Dakar 2026 Organising Committee for the Youth Olympic Games has provided a report to the General Assembly under item 11 of the agenda.

3.3 Los Angeles 2028 Olympic Games

The Initial Sports Programme of the Los Angeles 2028 Olympic Games (LA 28) has been approved by the IOC Session which took place on 3rd February in Beijing. The programme is

composed of 28 sports, including Skateboarding, Sport Climbing and Surfing. The inclusion of Boxing, Weightlifting and Modern Pentathlon is under review by the IOC and will be finalised at the IOC Session in Mumbai, India in 2023, together with any OCOG proposed sports.

The IOC has embarked upon a process for defining the discipline and events programme for LA 28 and the IFs were, in April 2022, consulted on the evaluation criteria to be used in order to achieve a programme that i) is youthful, innovative, and accessible; ii) reduces the cost and complexity of games delivery; iii) achieves 50% female participation at a quota, discipline and event level where possible; and iv) has a neutral impact on overall economics and athlete quota (10,500).

A new definition of an 'Olympic discipline' will be used for application only within the context of the LA28 programme review. The definition provides that an Olympic discipline is a specific group of two or more events within a sport which requires either a dedicated/specific Field of Play (FOP) or a major adaptation of a FOP shared with another Olympic discipline, e.g. significant overlay requirements such as sport apparatus, additional dedicated road closures, etc.

The next steps are as follows:

- Olympic Programme Commission meeting to finalise recommendations on evaluation criteria (May 2022);
- IOC Executive Board decision on the evaluation criteria (May 2022);
- Distribution of IF discipline programme questionnaire (May 2022) with submission deadline at end of June 2022;
- Review of disciplines in consultation with LA 28 and IFs (Q3 and Q4 2022);
- Review of LA28 discipline programme by IOC EB (Q2 2023); and
- IOC Session to finalise LA 2028 discipline programme and OCOG proposed sport(s).

3.4 Brisbane 2032 Olympic Games

Brisbane was confirmed as the 2032 Olympic Games host at the IOC Session in Tokyo in July 2021. Brisbane was the sole candidate presented to the Session, having already been approved by the IOC Executive Board. It is the first time that Olympic hosting rights have been awarded under the new system, whereby a traditional bid race has been replaced by the IOC Future Host Commission identifying, supporting and proposing hosts to the Executive Board. Australia has staged the Olympic Games twice before, Melbourne 1956 and Sydney 2000.

The initial membership of the Coordination Commission for these Games was announced in October 2021 and includes World Rowing President and IOC Member, Jean-Christophe Rolland. The Brisbane 2032 Organising Committee for the Olympic Games was finalised in April 2022. Andrew Liveris has been appointed President and will be known to the IOC and the Olympic Movement owing to his former role as chairman and chief executive at Dow. The chemicals company was The Olympic Partner (TOP) sponsor until the conclusion of the Tokyo 2020 Olympic cycle.

4 GOVERNANCE TASK FORCE

The fourth phase of ASOIF's governance project is nearing completion. The submissions were once again evaluated by *I Trust Sport*, our independent external assessors. The two-year interval since the third assessment has allowed the ASOIF members time to implement more complex changes and significant progress is expected towards the goals of a minimum

130/200 for the Full Members and 120/200 for the Associate Members. It is clear that some federations are approaching maximum scores, certainly in the transparency section, but there is a feeling that ASOIF's biennial governance assessment provides a prompt to IFs and encourages them to publish updated information, particularly financial details.

The results of the fourth assessment will be published on 21st June and will include similar levels of transparency and detail as the third report published in Summer 2020.

Further details will be covered under item 9 of the agenda.

5 CONSULTATIVE & ADVISORY GROUPS

All eight ASOIF Consultative Groups and the Governance Task Force are fully operational and engaged in a range of important projects which are in process and reported on below. Meetings of the Consultative Groups took place over the first few months of 2022, with more to be scheduled later in the year.

The Groups meet normally twice per year on a hybrid basis and with COVID-19 restrictions now easing, several Groups plan to organise an annual forum – i) Commercial, ii) Technology & Innovation, iii) Sustainability, Development & Education - where they bring together the responsible persons from each IF in a particular field for exchange and learning.

The end of 2021 saw a number of Consultative Group members stepping down from their positions respectively within their IFs. We sincerely thank all of them for their contributions. On the positive side, these departures permit us to refresh the Group membership with new people, offering new ideas and expertise.

5.1 Medical & Science Consultative Group (AMSCG)

Chair: Margo Mountjoy (International Golf Federation)

The AMSCG last met on 2nd May 2022. The first part of the hybrid meeting focused on health and medical issues and the agenda included i) review of COVID-19 protocols; ii) finalising the programme for an IF health and medical workshop in November 2022; iii) latest transgender developments; iv) age considerations; and v) integration outcomes from the IOC heat consensus meeting. An IF video project on the removal of injured athletes from the field of play is planned at the Paris 2024 Olympic Games in collaboration with the IOC.

Feedback was also provided on the meeting papers for the upcoming WADA Executive Committee and Foundation Board meeting. The feedback is provided to inform the Olympic Movement's position and to brief our representatives at WADA. The AMSCG agreed to carry out another survey on IF Anti-Doping Expenditure, following the successful outcome of the research last conducted in 2016.

5.2 Legal Consultative Group (ALCG)

Chair: Antonio Arimany (World Triathlon)

The ALCG last met on 29th March 2022 and the Director General of Court of Arbitration for Sport (CAS), Mr Matthieu Reeb was invited to attend the meeting. The ALCG discussed with Mr Reeb matters and IFs' concerns related to CAS, including the efficiency of CAS' proceedings, costs of the proceedings, consistency of decisions and the high proportion of football cases. The constructive dialogue between ALCG and CAS was well received, and it was agreed to continue this dialogue in the future.

The ALCG also reviewed the proposed ASOIF statute amendments, discussed IFs' safeguarding policies and received an update from the Governance Task Force. The ALCG also monitors the RUSADA cases and the legal implications of implementing sanctions against Russian and Belarussian athletes.

5.3 Olympic & Multi-Sports Games Consultative Group (AOMSG) Chair: Kelly Fairweather (International Tennis Federation)

The AOMSG met on 24th September 2021 and received a summary from the IOC on the outcomes of the Tokyo 2020 Games delivery. The AOMSG also received an update from the Paris 2024 OCOG on the Games preparations. The AOMSG was updated on the Tokyo to Paris Transition Seminar, which was hosted by the IOC from 9th to 10th November 2021.

The AOMSG held its last meeting on 28th April 2022 and discussed the Olympic Virtual Series, the Olympic Qualifier Series and the proposed Memorandum of Understanding with ANOC regarding regional NOC games. Discussions on the MoU have been ongoing for nearly ten years and the AOMSG had been advocating for IFs' role in the continental multi-sports games. A copy of the AOMSG's feed on the proposed MoU is provided at Appendix 1. The IOC presented details of these events and the AOMSG also received an update from the Paris 2024 OCOG.

5.4 Commercial Advisory Group (CAG) Chair: Antony Scanlon (International Golf Federation)

- ASOIF/PwC Esports Project

Following the circulation of the ASOIF/PwC Esports report, the PwC team was engaged by ASOIF to schedule a follow-up bespoke session with each member IF to discuss their individual strategic positioning options. The PwC team conducted individual sessions with 12 IFs in 2021 and concluded the project with a group workshop in January 2022. The follow-up actions will be determined at the next CAG meeting.

- Intelligent Research in Sponsoring (IRIS) Tokyo Data Collection Project

The IRIS Tokyo Data Report provided details on the television and OTT-streaming coverage reached and the net reach achieved by rights-holding broadcasters. Fifty-two reports by discipline were produced for 33 member IFs following the conclusion of Tokyo 2020 Olympic Games, which were distributed individually in November 2021.

- ASOIF Commercial Workshop

The CAG met twice in March 2022 to finalise the programme for the second edition of the ASOIF Commercial Workshop which was successfully held in Lausanne on 4th May 2022. Forty-three participants from 23 different IFs attended the workshop which consisted of two parts: CAG project briefing (ASOIF/PwC Esports Project, Event Common Indicators, IRIS Tokyo Data Collection Project) and global topics in sport (IF external funding partners and Non-Fungible Tokens (NFTs)).

5.5 Technology and Innovation Consultative Group (TICG)

Chair: Nicolas Chapart (FIBA)

The TICG held a virtual meeting in November 2021 and reviewed the results of the IF Innovation Survey conducted in Q2 2021. The survey responses indicated a lack of clear vision and structures on innovation within many IFs and therefore the TICG suggested to launch follow-up projects in order to understand the current status of IF innovation and different innovation strategies for IFs. The TICG coordinator has started searching for potential external service providers to deliver the project.

Due to the ongoing global pandemic, the third edition of THE SPOT (organised by ThinkSport) has been postponed for two years and will take place on 18th May 2022. The TICG will hold its meeting during THE SPOT.

5.6 Sustainability, Development & Education Group (ASDEG)

Chair: Dega Niamkey (United World Wrestling)

The ASDEG met virtually on 14th February 2022, to finalise the agenda for the ASDEG Forum due to take place on 24th and 25th May 2022 in Lausanne in a hybrid format. Having reviewed the priorities established during the last forum and workshop, the IFs agreed to pursue the topic of National Federation activity assessment and focus on the monitoring and evaluation processes implemented by IFs. Other key topics to be included for the ASDEG Forum are online education tools and technology, an update from Olympic Solidarity, the topic of sustainability, and a session on hybrid workshop facilitation.

The topic of sustainability has been added as a third area of focus to the scope of work carried out by ASDEG. The members discussed which aspects of sustainability should be prioritised.

5.7 Parasport Consultative Group (APCG)

Chair: Tom Dielen (World Archery)

Members of the APCG met on 8th December 2021 via video-conference. Discussion was held mainly in regard to the election of the International Paralympic Committee (IPC) President and Governing Board in the following weekend. Debbie Alexander (First Vice President, World Triathlon) was subsequently re-elected to the IPC Governing Board at the IPC General Assembly.

In between the APCG meetings the members regularly meet and closely cooperate under the framework of the Association of Paralympic Sports Organisations (APSO) to which ASOIF provides the secretariat function. The key APSO projects are:

- Women's Leadership courses

Online leadership courses for women in para sports which took place from January to March 2022. APSO negotiated a discounted registration fee and offered one free spot for the course to every Paralympic IF.

- Classification

Consultation on the amendments to the IPC Classification rules in regard to visually impaired athletes and their qualification to the Paris 2024 Paralympic Games. There is provisional ineligibility of athletes whose only impairment is refractive errors (can be corrected with glasses and contact lenses) and all such athletes must be re-classified in order to confirm that they have other diagnoses that prove their visual impairment. The change would affect para disciplines of the UCI, World Archery, World Rowing, World Taekwondo and World Triathlon.

5.8 Diversity and Gender Equality Consultative Group (ADGEG) Chair: Sabrina Ibáñez (FEI)

The ADGEG met on 28th October 2021 and reflected on the outcomes of the online leadership courses for women in sport held in March and April 2021. The outcomes of the ASOIF courses were very positive, with several participants reporting that they had either received a promotion, been elected as a senior official or generally increased their visibility within their respective sports.

The ASOIF administration commissioned international business coach Gabriela Mueller to conduct a series of two online leadership courses for the ASOIF members in Spring 2022. Each IF was given the opportunity to participate with one future female leader (including from continental and national levels) at the cost of ASOIF and could also register one additional female at its own expense. The first course began in early March and the second course will commence in May 2022. In total, 43 participants representing 23 IFs have registered for the two courses.

The ADGEG also received updates from the IOC on the results of the Tokyo 2020 Olympic Games' gender balance analysis. According to the findings, 48% of the participating athletes were women; a record number of 182 openly LGBTQ+ participants had registered; 91% of the NOCs had appointed female flag bearer for the Opening Ceremony. However, the percentage of females among technical officials and coaches was relatively low, which was 31% and 13% respectively.

The ADGEG was informed that the IOC planned to conduct a survey for the IFs with a series of follow-up interviews with their respective gender equality leaders in the first half of 2022. The ADGEG reviewed the draft survey questions and proposed a few amendments. The IOC has now conducted the survey and will report and follow up with the IFs over the coming months.

6 ASSOCIATION OF SUMMER OLYMPIC INTERNATIONAL FEDERATIONS

6.1 Statutes

With the Olympic sports programme in a changeable state, Council decided in November 2021 to draft amendments to the ASOIF Statutes in relation to membership status, eligibility conditions and lapse of membership. Proposed statute amendments are dealt with under item 8 of the agenda.

6.2 Audit & Finances

PricewaterhouseCoopers (PwC) conducted the 2021 audit at the end of January 2022 and the final report for approval by the General Assembly is contained under item 5 of the agenda.

6.3 Communications

A summary of ASOIF's communications in 2021, and priorities for 2022, has been produced by our communications consultant, Warner Communications, and is attached to this report at Appendix 2.

6.4 Staff & Administration

As the Council approved in November 2021, James Carr was promoted to Deputy Executive Director with effect from 1st January 2022. A communication was sent to ASOIF members to advise them of the new arrangement which sees James' responsibilities expanding to include the management of ASOIF's Lausanne based operations. Andrew Ryan now works on a consultancy basis managing ASOIF's Olympic, international and external affairs.

The transition to this new working environment has gone well and meetings have been held with UBS, Credit Suisse and Guédon, our fiduciaire to ensure smooth operations and update signing authorities.

While tighter Swiss Federal guidelines to combat the Omicron variant necessitated strict office working rules in December 2021 and January 2022, the recent relaxation of COVID-19 restrictions has permitted an evolution of ASOIF's work from home policy. Full-time staff work from the Maison du Sport office but may work from home in part. This policy will remain in place for the foreseeable future.

7 GLOBAL ASSOCIATION OF INTERNATIONAL SPORTS FEDERATIONS

In November 2021, GAISF elected AIOWF President and IOC member Ivo Ferriani as its new president for a two-year term as part of its statutory rotation. ASOIF's three GAISF Council members (FEI President Ingmar De Vos, UWW President Nenad Lalovic and World Triathlon President Marisol Casado) consented to continue for additional two-year terms during which the future of GAISF will be reviewed.

The stakeholders agree that the role and necessity of GAISF is diminished and a re-balancing of IF representation within the sport structures is required. This will involve ASOIF, AIOWF, ARISF and AIMS and impact the SportAccord Convention (SAC) which is effectively "owned" by GAISF (50%), ASOIF (35%) and AIOWF (15%). The Ville de Lausanne has expressed a wish to re-engage as a founding member of SAC where it was originally a 5% stakeholder (its stake passing to GAISF some years ago).

8 UKRAINE

The Olympic Movement has strongly condemned Russia's invasion of Ukraine. At its meeting in March 2022, the ASOIF Council voiced its full solidarity with the Ukrainian sport community, and the Ukrainian people at large. Following the IOC recommendations, ASOIF's members relocated or cancelled their upcoming international sport events in Russia and Belarus. They also took decisions regarding the participation of Russian and Belarussian athletes and officials in international competitions. The recommendations were to demonstrate solidarity with the Ukrainian athletes who were unable to participate in sport events due to the war, and also to ensure the integrity and safety of IFs' competitions.

Although there are very compelling reasons for implementing the recommendations, there are legal challenges and a number of Russian National Federations have already begun to lodge appeals at the Court of Arbitration for Sport to challenge some IFs' actions.

The consequences of the invasion clearly go well beyond sport. Russia has been expelled from the Council of Europe and other intergovernmental organisations and will, by extension, be excluded from various international conventions.

9 ANTI-DOPING & WORLD ANTI-DOPING AGENCY

WADA will deliver a report to the General Assembly under item 12 of the agenda.

10 CREATIVE SPORTS AWARD

The ASOIF President attended the ceremony for the H.H. Sheikh Mohammed Bin Rashid Al Maktoum Creative Sports Award in Dubai in January 2022. The International Handball Federation (IHF) won the prize of USD 250,000 for its development programmes for best innovation initiative amongst the Summer Olympic IFs.

Joël Delplanque, First Vice-President of the IHF, accepted the prize on behalf of his federation, which was recognised for its innovative way of staging the 27th IHF Men's Handball World Championships in January 2021 in Cairo, Egypt, during the disruptive Covid-10 pandemic.

ASOIF has been cooperating with the Creative Sports Award since 2013. It aims to encourage Summer Olympic IFs to promote initiatives, projects or programmes that demonstrate outstanding creativity and contribute to the enrichment of sport. Now held biennially, each ASOIF member can submit one entry for the award and previous winners have included FIFA, FIH, IJF, UCI and BWF.

ASOIF Council May 2022