

ASOIF Governance Task Force (GTF) International Federation (IF) Self-Assessment Questionnaire

This self-assessment questionnaire that was first produced in 2016 has been updated by the GTF following the governance review project published in April 2017.

The questionnaire should be filled in by one or more senior officials from your IF.

IF INFORMATION	
INTERNATIONAL FEDERATION	
NAME AND FUNCTION	

Please send completed questionnaire to <u>James.Carr@asoif.com</u> by **Friday 19th January 2018**

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1. BACKGROUND

Please indicate whether or not you consider that your IF complies with the following:

1.1	The IOC Olympic Charter and in particular the missions set out in Rule 26 of the Olympic Charter	Y	Yes			No	
1.2	The WADA Code and whether WADA has officially confirmed your compliance	Y	Yes			No	
1.3	Your IF formally endorsed or otherwise embraced in its policies the Agenda 2020 recommendations and whether your IF governance and processes are in line with these recommendations	Yı	es		N	0	
1.4	Your IF either implements the IOC Code of Ethics or the IF has its own Code of Ethics	Y	es		N	0	
1.5	Your IF complies with the IOC Basic Universal Principles of Good Governance of the Olympic and Sports Movement	Y	es		N	0	
1.6	Your IF either complies with the <u>Olympic Movement Code against the Manipulation of Sport Competitions</u> or the IF has enacted its own Code to address betting, match-fixing and the manipulation of competitions	Yı	es		N	0	
1.7	Your IF complies with all applicable domestic laws of the country where it is registered and/or operates its main activities	Y	es		N	0	
1.8	The IF complies with all applicable and recognised international treaties and conventions (in particular the United Nations and Council of Europe Conventions enacted in the field of sport)	Y	No		0		
1.9	Please indicate what type of legal entity the IF is	Voluntary associatior				mpany limited y guarantee	
		Other (Please	specify):				
1.10	Please indicate what separate entities are associated with the IF and the legal association to the IF (e.g. a wholly-owned subsidiary limited company that owns marketing rights)						
1.11	In which country does your IF have its legal base?						
1.12	How many full-time equivalent paid staff does the IF have, including contractors?	<20	20-49	50-11	9	>120	
		Comment:					
1.13	What is the approximate annual revenue of the IF and its subsidiaries averaged over the 2012-2015 cycle (not including continental federations or members)?	< CHF 8m	CHF 8m-20m	CHF 20m	-50m	> CHF 50m	
1.14	What are your IF's priorities for improving governance in the current electoral and/or Olympic cycle? What staff and other resources do you dedicate to governance work?						

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2. TRANSPARENCY

Please indicate the extent to which your IF puts the following information into the public domain (i.e. via official website):

2.1	Statu	Statutes, rules and regulations						
			Score					
	0	1	2	3	4			
	No	At least some information available on IF website	Latest version of statutes, rules and regulations published on IF website	Full publication, easy to find on IF website	Full publication, easy to find on IF website, latest versions available with mark ups identifying differences between previous versions			
IF response 2017-2018								
	Eviden	ice for score (e.g. website link, t	orief explanation etc)					
IF response 2017-2018								
2.2		anation of organisational s ant decision making group		lected officials, committee	structures and other			
	Score							
	0	1	2	3	4			
	No	Some basic information about organisation structure published on IF website	Organisation structure is published on IF website	Organisation structure is published on IF website with some information on how the structure works	An organisation chart is published on IF website, structure is clear, with several hierarchical levels			
IF response 2017-2018								
	Eviden	ice for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								
2.3	Vision, mission, values and strategic objectives							
			Score					
	0	1	2	3	4			
	No	Some information published on IF website	Full publication on IF website	Full publication, easy to find on IF website	Full publication, easy to find on IF website, extra data or info such as strategic plan with indicators/outcomes			
IF response 2017-2018								
	Eviden	ce for score (e.g. website link, t	orief explanation etc)					
IF response 2017-2018								

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2.4	A list of all national member federations with basic information for each						
	Score						
	0	1	2	3	4		
	No	Some member information published on IF website	Full publication of latest member information on IF website	Full publication, easy to find on IF website, basic data on members	Full publication, easy to find on IF website, with extra data or explanation about members		
IF response 2017-2018							
	Eviden	nce for score (e.g. website link, l	brief explanation etc)				
IF response 2017-2018							

2.5	Details of elected officials with biographical info						
	Score						
	0	1	2	3	4		
	No	Some information about elected officials available on IF website	Biographical information about all elected officials published on IF website	Full publication, easy to find on IF website, with photos	Full publication, easy to find, on IF website with extra data or explanation and mandate years		
IF response 2017-2018							
	Eviden	ce for score (e.g. website link, l	orief explanation etc)				
IF response 2017-2018							

2.6	Annual activity report and main events reports							
		Score						
	0	1	2	3	4			
	No	Some news published on IF website	News published regularly and an annual report available on IF website	News published regularly and multiple years of annual reports, easy to find on IF website	Full publication, easy to find on IF website, with extra data or explanation with past reports (for comparison)			
IF response 2017-2018								
	Eviden	ce for score (e.g. website link, b	orief explanation etc)					
IF response 2017-2018								

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2.7	Annual financial reports following external audit							
		Score						
	0	1	2	3	4			
	No	Some financial information published on IF website	Publication of externally audited financial reports on IF website	Publication of audited financial reports, easy to find on IF website	Publication of state of art audited financial reports, easy to find on IF website, extra data, management letter			
IF response 2017-2018								
	Eviden	ice for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

2.8	Allowances and financial benefits of elected officials and senior executives							
		Score						
	0	1	2	3	4			
	No	Some information on allowances and financial benefits of elected officials and senior executives	Allowances, per diem and benefits of elected officials and senior executives published on IF website	Full details published including total figure paid by the IF, easy to find on website	Full details published, easy to find on IF website, with extra data or information			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

2.9	General Assembly agenda with relevant documents (before) and minutes (after) with procedure for members to add items to agenda							
		Score						
	0	1	2	3	4			
	No	Some information published on General Assembly	General Assembly agenda published in advance, minutes afterwards or live streaming which is recorded	General Assembly full details published with minutes, easy to find on IF website	Full publication and live streaming (recorded), easy to find on IF website, extra data or information, minutes archive			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

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2.10	A summary of reports/decisions taken during Executive Board and Commission meetings and all other important decisions of IF							
	Score							
	0	1	2	3	4			
	No	Some decisions from board and commission meetings published	All major reports/decisions from board and commission meetings are published on IF website	All major decisions are published appropriately promptly, easy to find on IF website in a designated section	All major decisions published appropriately promptly, easy to find on IF website in a designated section, extra detail or information			
IF response 2017-2018								
	Evider	nce for score (e.g. website link, l	brief explanation etc)					
IF response 2017-2018								

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3. INTEGRITY

Please indicate the extent to which you consider that your IF fulfils the following:

3.1	Has a unit or officer in charge of ensuring that the IF abides by the <u>IOC Code of Ethics</u> and/or the IF's own Code of Ethics								
			Score						
	0	1	2	3	4				
	No	A designated individual staff member/officer has responsibility for Code of Ethics compliance	Designated responsibility and a defined process for Code of Ethics compliance	Designated responsibility and a defined process for Code of Ethics compliance, evidence of implementation	State of the art unit and process for Code of Ethics compliance, evidence of implementation, outcomes published				
IF response 2017-2018									
	Evider	nce for score (e.g. website link,	brief explanation etc)						
IF response 2017-2018									
3.2	Has a unit or officer in charge of ensuring that the IF abides by the WADA World Anti-Doping Code								
		Score							
	0	1	2	3	4				
	No	A designated individual staff member/officer has responsibility for World Anti- Doping Code compliance	Anti-doping team and officials in place with appropriate expertise and resources	Anti-doping team and officials in place with appropriate expertise and resources, outcomes published	State of the art independent anti-doping programme				
IF response 2017-2018									
	Evidence for score (e.g. website link, brief explanation etc)								
	Evider	nce for score (e.g. website link,	brief explanation etc)						
IF response 2017-2018	Evider	nce for score (e.g. website link, l	brief explanation etc)						
IF response 2017-2018	Evider	nce for score (e.g. website link,	brief explanation etc)						
IF response 2017-2018				ention of the Manipulation	of Competitions				
				<u> </u>	of Competitions				
			vement Code on the Preve	<u> </u>	of Competitions				

3.3

Complies with the Olympic Movement Code on the Prevention of the Manipulation of Competitions

Score

1 1 2 3 4

No Recognition/adoption of the Code with a limited degree of compliance of compliance (e.g. member of IBIS)

IF response 2017-2018

Evidence for score (e.g. website link, brief explanation etc)

Evidence 2017-2018

Complies with the Olympic Movement Code on the Prevention of the Manipulation of Competitions

Score

Appropriate expertise and resources dedicated to complying with the Code, outcomes published

Evidence for score (e.g. website link, brief explanation etc)

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<u></u>	T							
3.4	Has a programme or policies designed at ensuring that the IF member associations function in accordance with all recognised ethical codes and principles							
	Score							
	0	1	2	3	4			
	No	Some activity to ensure that IF member associations follow recognised ethical codes and principles	Rules and a programme in place to require member associations to comply with recognised ethical codes and principles	Rules and a programme in place to require member associations to comply, evidence of implementation	State of the art process in place to require member associations to comply, evidence of implementation, outcomes published			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								
3.5		olish confidential reporting ng forward	g mechanisms for "whistle	e-blowers" with protection	scheme for individuals			
			Score					
	0	1	2	3	4			
	No	Some evidence of a response to comments and allegations	A confidential reporting mechanism is in place for whistle-blowers	A confidential reporting mechanism is in place for whistle-blowers with evidence of action taken	State of the art reporting mechanism with evidence of action taken, externally verified and some form of protection scheme for individuals coming forward			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, t	orief explanation etc)					
IF response 2017-2018								
<u></u>								
3.6	Put in	n place integrity awarenes	s/education programmes					
			Score					
	0	1	2	3	4			
	No	At least some information on integrity awareness available	Integrity awareness/ education programmes in place	Formal integrity awareness/ education programmes in place with evidence of implementation	State of the art integrity awareness/education programmes in place with evidence of implementation			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

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3.7	Provide for appropriate investigation of threats to sport integrity								
		Score							
	0 1 2 3								
	No	Some reference to investigation of threats to sports integrity in official documents	Defined investigation process for threats to sports integrity (e.g. through participation in IBIS)	Dedicated resources and process for threats to sports integrity, evidence of implementation	State of the art investigation and reporting process for threats to sports integrity, implementation				
IF response 2017-2018									
	Eviden	ce for score (e.g. website link, l	brief explanation etc)						
IF response 2017-2018									

3.8		Make public all decisions of disciplinary bodies and related sanctions, as well as pending cases where applicable							
	Score								
	0	0 1 2 3 4							
	No	Some information about decisions of disciplinary bodies and related sanctions published	All decisions of disciplinary bodies and related sanctions published	All decisions of disciplinary bodies and related sanctions published promptly with appropriate details	All decisions of disciplinary bodies and related sanctions published, plus pending cases, extra info				
IF response 2017-2018									
	Evider	nce for score (e.g. website link, t	orief explanation etc)						
IF response 2017-2018									

3.9	Appropriate gender balance in governing bodies								
	Score								
	0	1	2	3	4				
	Female representation is no more than 5% of Executive Board and Council or equivalent	Female representation is more than 5% but no more than 15%	Female representation is at least 15% with rules/policy to encour- age gender balance	Female representation is at least 25% with rules/policy to encourage gender balance	Executive Board and Council include at least 40% of each gender with rules/policy to encourage gender balance				
IF response 2017-2018									
	Evidence for score (e.g. v	vebsite link, brief explanation	on etc)						
IF response 2017-2018									

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3.10	IF takes account of interests of wider stakeholders through appropriate co-operation with non-governmental organisations/civil society							
	Score							
	0 1 2 3 4							
	No	Some evidence of co- operation with NGOs/civil society	Ad hoc, officially sanctioned cooperation with NGOs/civil society	Formal cooperation with NGOs/civil society, evidence of activity	State of the art cooperation with NGOs/civil society, evidence of activity			
IF response 2017-2018								
	Eviden	ace for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

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4. DEMOCRACY

Please indicate the extent to which you consider that your IF fulfils the following:

4.1	Elect	ion of the President and a	majority of members of a	II executive bodies				
	Score							
	0	1	2	3	4			
	No	Some elections but for limited number of roles	Elections for president and majority of members of executive bodies	Elections for president and majority of roles, voting numbers published	Elections for president and majority of roles, voting numbers published, external scrutiny			
IF response 2017-2018								
	Eviden	ce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								
4.2		policies to ensure electio idates to present their visi		gn on balanced footing inc	luding opportunity for			
			Score					
	0	1	2	3	4			
	No	Some opportunity for candidates to present their programme/manifesto in advance	Designated opportunity for candidates to present programme in advance with equal treatment	Candidates can announce well in advance (e.g. 3 months) and present programmes, including at General Assembly	Candidates can announce well in advance and present programmes, with campaign funding rules			
IF response 2017-2018								
	Evidence for score (e.g. website link, brief explanation etc)							
IF response 2017-2018								

4.3	Elect	ion process with secret ba	allot under a clear procedu	re/regulation				
	Score							
	0	1	2	3	4			
	No	Some provision for secret ballots	Clear procedure/regulations in the statutes for secret ballots	Clear procedure/regulations for secret ballots, electronic and paper options	Clear regulations for secret ballots, electronic and paper options, cover various scenarios including handling protests			
IF response 2017-2018								
	Eviden	Evidence for score (e.g. website link, brief explanation etc)						
IF response 2017-2018		Evidence for score (e.g. website link, brief explanation etc)						

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4.4		Make public all open positions for elections and non-staff appointments including the process for candidates and full details of the roles, job descriptions, application deadlines and assessment							
			Score						
	0	1	2	3	4				
	No	Some open positions made public	All elections and non-staff appointments referenced in General Assembly documents with details of roles, requirements, assessment provided	Elections/appointments advertised openly with details of roles, requirements, assessment	State of the art open recruitment for all roles with details of roles, requirements, assessment				
IF response 2017-2018									
	Evider	nce for score (e.g. website link, l	brief explanation etc)						
IF response 2017-2018									
4.5	Establishment and publication of eligibility rules for candidates for election together with due diligence assessment								
			Score						
	0	1	2	3	4				
	No	Some rules about eligibility for election candidates	Published eligibility rules for election candidates with a nominations process unrestricted except for proportionate rules to ensure involvement in the sport	Published eligibility rules with unrestricted nominations and a nominations commission	State of the art eligibility rules, a nomination commission				

4.6	Term	limits for elected officials	1						
		Score							
	0	1	2	3	4				
	No	Some term limits but possibility of multiple re-elections to the same position	Term limits in place with a maximum of no more than 12 years in 1 role	Term limits in place with a maximum of 3 x 4 year cumulative terms in the same or multiple roles	Term limits with a max of 3 x 4 year terms in same or multiple roles, waiting period before new role				
IF response 2017-2018									
	Evider	Evidence for score (e.g. website link, brief explanation etc)							
IF response 2017-2018									

Evidence for score (e.g. website link, brief explanation etc)

IF response 2017-2018

IF response 2017-2018

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4.7		Provide for the representation of key stakeholders (e.g. "active" athletes as defined in the Olympic Charter) in governing bodies						
			Score					
	0	1	2	3	4			
	No	Some representation of key stakeholders in governing bodies	Designated key stakeholder representatives in governing bodies (not consultative)	Representation of key stakeholders including athlete(s) on Executive Board	State of art athlete and other key stakeholder representation			
IF response 2017-2018								
	Eviden	ce for score (e.g. website link, b	orief explanation etc)					
IF response 2017-2018								

4.8		Defined conflict of interest policy with exclusion of members with a manifest, declared or perceived conflict							
		Score							
	0	1	2	3	4				
	No	Some conflict of interest rules	Defined conflict of interest policy	Defined conflict of interest policy, evidence of implementation	State of the art conflict of interest policy, checked against register and evidence of implementation				
IF response 2017-2018									
	Eviden	ce for score (e.g. website link, b	brief explanation etc)						
IF response 2017-2018									

4.9	Gove	Governing bodies meet regularly							
		Score							
	0	1	2	3	4				
	No	General Assembly meets at least every 4 years	General Assembly meets at least every 2 years and other representative governing bodies meet at least every year with decisions published	General Assembly meets at least every 2 years and oth- er representative governing bodies meet multiple times per year with decisions and, calendar published	General Assembly annual, other bodies meet several times per year, calendar, decisions and extra info published				
IF response 2017-2018									
	Eviden	Evidence for score (e.g. website link, brief explanation etc)							
IF response 2017-2018									

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4.10	Ensuring equal opportunities for members to participate in the General Assembly							
	Score							
	0	1	2	3	4			
	No support for members to attend General Assembly	Livestream of General Assembly so that members who do not attend can follow proceedings	Published criteria for method of ensuring equal opportunities for members to participate	Published criteria for method of ensuring equal opportunities for members to participate with equal status	Published criteria for method of ensuring equal opportunities for members to participate with equal status; costs/ support for members published			
IF response 2017-2018								
	Evidence for score (e.g. v	vebsite link, brief explanation	on etc)					
IF response 2017-2018								

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5. DEVELOPMENT & SOLIDARITY

Please indicate the extent to which you consider that your IF fulfils the following:

5.1	Transparent process to determine allocation of resources in declared development objectives							
		Score						
	0	1	2	3	4			
	No	Some information about allocation of resources in development objectives	Defined, transparent process to determine allocation of resources in development objectives	Defined, transparent process for allocating resources in development objectives, all info published	State of the art process for allocating resources in development objectives, all info published			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

Redis	stribution policy and progr	rammes for main stakehol	ders				
	Score						
0	1	2	3	4			
No	Some redistribution among main stakeholders	Formal redistribution policy or programme for main stakeholders, which may involve providing services directly	Formal redistribution policy or programme for main stakeholders, which may involve providing services directly, with financial figures published	State of the art redistribution programme for stakeholders, declared criteria and finan- cial figures published			
Eviden	ce for score (e.g. website link, b	orief explanation etc)					
	O No	0 1 No Some redistribution among main stakeholders	No Some redistribution among main stakeholders Formal redistribution policy or programme for main stakeholders, which may involve providing services	No Some redistribution among main stakeholders Some redistribution among main stakeholders Formal redistribution policy or programme for main stakeholders, which may involve providing services directly Formal redistribution policy or programme for main stakeholders, which may involve providing services directly, with financial figures published			

5.3	Moni	toring / audit process of th	ne use of distributed funds	3			
	Score						
	0	1	2	3	4		
	No	Funding recipients provide a report on how money is spent	Monitoring / audit process in place for use of distributed funds and/or directly funded development work	Independent monitoring / audit process in place for use of distributed funds and/or directly funded development work	Independent monitoring/ audit process in place for use of distributed funds and/or directly funded development work, results published		
IF response 2017-2018							
	Evider	nce for score (e.g. website link,	brief explanation etc)				
IF response 2017-2018							

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5.4	Respect principles of sustainable development and regard for the environment							
		Score						
	0	1	2	3	4			
	No	At least some reference to environmental responsibility in official documents	Official guidance on respect- ing principles of sustainable development and environ- ment in Statutes and/or event hosting rules	Policy and measures on environmental responsibility, evidence of implementation, details published	State of the art policy on environmental responsibility, monitoring in place, details published			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

5.5	Exist	ence of social responsibil	ity policy and participatior	n programmes targeting h	ard to reach areas			
		Score						
	0	1	2	3	4			
	No	At least some reference to social responsibility or similar concept in official documents	Social responsibility policy and programmes in place	Social responsibility policy and programmes in place, evidence of implementation, details published	State of the art social responsibility policy, monitoring in place, details published			
IF response 2017-2018								
	Evider	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

5.6	Education programmes and assistance to coaches, judges, referees and athletes							
		Score						
	0	1	2	3	4			
	No	At least some educational support for coaches, judges, referees and athletes	Education programme and assistance for coaches, judges, referees and athletes	Education programme and assistance for coaches, judges, referees and athletes with details published	State of the art education programme for coaches, judges, referees and athletes with details published			
IF response 2017-2018								
	Evider	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

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5.7		arity programmes pay due elines	e regard to gender and geo	ographical representation	through internal			
			Score					
	0	1	2	3	4			
	No	Some solidarity guidelines relating geographical representation	Formal solidarity guidelines covering gender and geographical representation	Formal solidarity guidelines covering gender and geographical representation, figures published	State of the art solidarity guidelines covering gender and geographical representation, results published			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018		vacince for score (c.g. website lifts, brief explanation cto)						

5.8	Legacy programmes to assist communities in which events are hosted						
	Score						
	0	1	2	3	4		
	No	Some support for communities which host events in their legacy planning	Legacy programmes to assist communities in which events are hosted	Formal legacy programme and resources to assist communities in which events are hosted	State of the art programme and resources to assist event host communities, monitoring, details published		
IF response 2017-2018							
	Eviden	ce for score (e.g. website link, l	brief explanation etc)				
IF response 2017-2018							

5.9	Anti-	Anti-discrimination policies on racial, religious or sexual orientation						
		Score						
	0	1	2	3	4			
	No	Recognition of antidiscrim- ination issues in official documents	Official antidiscrimination policy or rules in place	Anti-discrimination policy or rules covering all characteristics, evidence of implementation	State of the art antidiscrim- ination policies or rules, evidence of implementation, results published			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

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5.10	l		rces to the Paralympic/dis or disability discipline, the mean scor	• • • • • • • • • • • • • • • • • • • •	=			
			Score					
	0	1	2	3	4			
	No	IF provides some limited support to the organisation responsible for the Paralympic/disability discipline(s) in the sport	IF has a committee and some staff support to oversee the Paralympic/disability discipline(s), or IF has a formal agreement in place with the responsible organisation	IF support for Paralympic/ disability discipline(s) integrated through multiple departments with appropriate resources	IF provides state of the art support for Paralympic/ disability discipline(s) integrated through all relevant departments with appropriate resources			
IF response 2017-2018								
	Eviden	Evidence for score (e.g. website link, brief explanation etc)						
IF response 2017-2018								

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6. CHECKS AND BALANCES / CONTROL MECHANISMS

Please indicate the extent to which you consider that your IF fulfils the following:

6.1	Establish an internal ethics committee with independent representation						
	Score						
	0	1	2	3	4		
	No	Some monitoring of ethical behaviour	Ethics committee with independent representation in place to monitor application of ethics rules	Ethics committee with majority independent representation in place, can propose sanctions	State of the art ethics committee, independent ma- jority, starts investigations, proposes sanctions		
IF response 2017-2018							
	Eviden	ce for score (e.g. website link, l	orief explanation etc)				
IF response 2017-2018							

6.2	Establish an internal audit committee that is independent from the IF decision-making body							
		Score						
	0	1	2	3	4			
	No	Audit committee in place but no independence	Audit committee in place with independent (meaning not IF staff or members of IF executive) representation	Audit committee in place with independent majority, activity published	State of the art audit committee with independent majority, reports directly to members, activity published			
IF response 2017-2018								
	Eviden	nce for score (e.g. website link, l	orief explanation etc)					
IF response 2017-2018								

6.3	Adopt accounting control mechanisms and external financial audit						
	Score						
	0	1	2	3	4		
	No	Some accounting control mechanisms and/or an external financial audit	Official accounting control mechanisms in place and an external financial audit	Official accounting control mechanisms in place and an external financial audit, details published	State of the art accounting controls in place and external financial audit, details published		
IF response 2017-2018							
	Eviden	Evidence for score (e.g. website link, brief explanation etc)					
IF response 2017-2018							

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6.4	Adopt policies and processes for internal control						
	Score						
	0	1	2	3	4		
	No	Some systems in place for internal control and/or risk management	Official procedure in place for internal control and risk management	Official procedure in place for internal control and risk management, evidence of implementation	State of the art internal control and risk management procedure, evidence of implementation		
IF response 2017-2018							
	Eviden	Evidence for score (e.g. website link, brief explanation etc)					
IF response 2017-2018							

6.5		ot policies and mechanism lection of event hosts, cor					
	Score						
	0	1	2	3	4		
	No	Some acknowledgement of potential issue in official documents	Policies and mechanisms in place	Policies and mechanisms in place, including reference in Code of Ethics, evidence of implementation in decision-making	State of the art policies and mechanisms, evidence of implementation in decision-making		
IF response 2017-2018							
	Evider	Evidence for score (e.g. website link, brief explanation etc)					
IF response 2017-2018							

Obse	rve open tenders for majo	r commercial and procure	ment contracts (other that	n events)	
Score					
0	1	2	3	4	
No	Some tenders for major commercial and procurement contracts	Regular open tenders for major commercial and procurement contracts	Regular open tenders for major commercial and procurement contracts, full documentation	State of the art open tenders for major contracts, full documentation, publication of appointments	
Evidence for score (e.g. website link, brief explanation etc)					
	O No	0 1 No Some tenders for major commercial and procurement contracts	Score O 1 2 No Some tenders for major commercial and procurement contracts Regular open tenders for major commercial and procurement contracts	No Some tenders for major commercial and procurement contracts Regular open tenders for major commercial and procurement contracts Regular open tenders for major commercial and procurement contracts, full documentation	

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6.7	Decisions can be challenged through internal appeal mechanisms on the basis of clear rules							
		Score						
	0	1	2	3	4			
	No	Some opportunity for internal appeals	Internal appeals policy in place	Internal appeals policy in place, evidence of implementation	State of the art appeals policy, evidence of implementation, outcomes published			
IF response 2017-2018								
	Eviden	Evidence for score (e.g. website link, brief explanation etc)						
IF response 2017-2018								

6.8		diligence and effective risk ation of main events	c management in bidding r	requirements, presentation	n, assessment and		
			Score				
	0	1	2	3	4		
	No	Some due diligence and/or risk management in bidding and allocation of major events	Designated due diligence and risk management process for bidding, assessment, event allocation	Due diligence and risk management process for bidding, assessment, event allocation, info published	State of the art due dili- gence/risk management for event process, info published, with element of external bidding assessment		
IF response 2017-2018							
	Evider	Evidence for score (e.g. website link, brief explanation etc)					
IF response 2017-2018							

6.9	Awar	Awarding of main events follows an open and transparent process					
		Score					
	0	1	2	3	4		
	No	Some information published about process for awarding main events	Process for awarding main events with rules including criteria, fair timetables, outcomes published	Process for awarding events, rules include criteria, fair timetables, shortlisting or rotation	Process for awarding events, rules include criteria, fair timetables, shortlisting or rotation, with element of external bidding assessment		
IF response 2017-2018							
	Eviden	Evidence for score (e.g. website link, brief explanation etc)					
IF response 2017-2018							

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6.10	Internal decisions can be appealed with final recourse to the Court of Arbitration for Sport						
	Score						
	0	1	2	3	4		
	No	Some opportunity for external appeals	Right of appeal for some internal decisions to CAS or similar	Right of appeal in statutes for all relevant internal decisions to CAS, evidence of implementation	Right of appeal in statutes for all relevant decisions to CAS, implementation, outcomes published		
IF response 2017-2018							
	Eviden	Evidence for score (e.g. website link, brief explanation etc)					
IF response 2017-2018							

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