

**Minutes of the 41<sup>st</sup> ASOIF General Assembly  
Aarhus, Denmark, 4<sup>th</sup> April 2017**

**OPENING OF THE GENERAL ASSEMBLY**

- 1 The **President** opened the 41<sup>st</sup> ASOIF General Assembly (GA) by welcoming the ASOIF members and the IFs governing the five new sports on the Tokyo 2020 Olympic Programme to Aarhus, Denmark. He reminded that the meeting was open to observers and the media and welcomed everyone.
- 2 He thanked the SportAccord Convention (SAC) administration for arranging to host everybody in Aarhus and offered thanks to World Sailing and its President for supporting an excellent ASOIF annual dinner at the Varna Restaurant the previous evening. He also announced to the members that AIBA would kindly offer to co-host the 2018 ASOIF dinner.
- 3 He wished to congratulate the IF Presidents and General Secretaries who had been elected or re-elected since the GA in 2016 in Lausanne, Switzerland:
  - Bill Beaumont elected President of WR
  - Morinari Watanabe elected President of FIG
  - Ary S. Graça re-elected President of FIVB
  - Narinder Batra elected President of FIH
  - Kim Andersen elected President of WS
  - Klaus Schormann re-elected President of UIPM
  - Jose Perurena re-elected President of ICF
  - Alisher Usmanov re-elected President of FIE
  - Marisol Casado re-elected President of ITU
  - Peter Dawson re-elected President of IGF
  - Fatma Samoura appointed Secretary General of FIFA
  - Olivier Gers appointed Chief Executive Officer of IAAF
  - Emmanuel Katsiadakis appointed Secretary General of FIE
  - Antonio Arimany elected Secretary General of ITU
  - Kelly Fairweather appointed Chief Operating Officer of ITF
  - Jason McCracken appointed Chief Executive Officer of FIH

**ROLL CALL AND APPOINTMENT OF SCRUTINEERS**

- 4 27 of the Summer Olympic International Federations were confirmed as present. IGF was not able to attend the meeting at the last moment but sent an explanation and its apologies.
- 5 The **President** proposed, on behalf of the ASOIF Council, two scrutineers for the meeting: Dr Klaus Schormann, President of UIPM, and James Carr, ASOIF Head of Administration and Projects.
  - The scrutineers were unanimously **approved**.

**APPROVAL OF THE MINUTES OF THE 40<sup>TH</sup> ASOIF GENERAL ASSEMBLY, LAUSANNE, 19 APRIL 2016**

- 6 The minutes were unanimously **approved**.

**REPORT OF THE ASOIF COUNCIL**

- 7 The **President** referred to some of the key issues of the past twelve months and thanked the members for their significant work and contributions during that period highlighting:

- The SportAccord and SportAccord Convention transition which had been challenging for all. However, the SportAccord Convention 2017 in Aarhus was already a success and there were several candidate cities for future editions.
- ASOIF had supported the IOC's Olympic Agenda 2020 and the increased role of the International Federations (IFs) in the bidding, preparation and delivery of the Olympic Games. The new Sport Delivery Plan (SDP) was being finalised and this would be an important step forward. This new Games model had been presented in detail the previous day at the ASOIF/IOC working meeting on 3<sup>rd</sup> April 2017.
- ASOIF had fully supported and respected the International Federations' decisions regarding the cases arising from WADA's Independent Person (McLaren) report which had been taken according to their own rules and regulations.
- ASOIF was open in regards to a review of the fight against doping and WADA reform. The President stressed that there was a need for more independence and better governance but that the political level (Government and IOC) should not be confused with the operational level (IFs and NADOs) in this review. ASOIF supported the establishment of an Independent Testing Authority (ITA) and was ready to cooperate but this would have to be in agreement with the IFs and respecting their input.
- He thanked the seven ASOIF Consultative Groups for their excellent work during the year. These groups were working on many projects such as the Governance Report that would be presented later during that meeting and the research project into the future role of the IFs in the governance of global sport. The outcome of the latter project would follow a research study into the essential day-to-day role that IFs play in governing their respective sports worldwide and should aim to establish an accepted role which would receive general recognition by all stakeholders.
- He warmly thanked all the IFs for their hard work and support during the Rio 2016 Olympic Games which had concluded successfully largely thanks to the additional challenges and burden taken on by the IFs.

8 Reminding that the report of the ASOIF Council had been distributed in writing in advance, the **Executive Director (ED)** highlighted the following items from the report of the ASOIF Council:

- The ASOIF Olympic & Multi-Sports Games Group was following up on the recommendations contained in the ASOIF Rio 2016 Games debrief report, notably finalisation and implementation of the new IF Engagement in Games bidding, preparation and delivery model reflected in the new SDP.
- The Sports Data Project had been launched following the 2013 ASOIF General Assembly to establish better ownership and control of the IF sports data for all IFs and to significantly improve database standards at the Olympic Games and amongst members in general. The IOC had now taken the lead on the project on behalf of the whole Olympic Movement but ASOIF would remain a part of the governance of the project and continue to represent and coordinate on behalf of its members positions.
- The first governance review of all 28 member federations, conducted between November 2016 and March 2017 through a self-assessment questionnaire, had now been completed and would be presented later during that meeting.
- The seven ASOIF Consultative Groups were fully operational, contributing, increasingly active and meeting regularly. The newest group was the Parasport Group bringing the total to nearly fifty experts from the IFs who were contributing in these groups.
- The ED confirmed that the total revenue share that would be paid to the Summer IFs by the IOC from the Rio 2016 Olympic Games would be US\$ 540'280'000.
- He said that good quality data was very important for the strategic direction of IFs' commercial, marketing and sport development initiatives. Therefore ASOIF had commissioned an external company to collect socio-demographic data from the

Rio 2016 Olympic Games. This had been done to complement the IOC data reports and the bespoke ASOIF reports had been distributed to the members.

- ASOIF recognised that China was a very important sports market and now had two staff members from China working in the Lausanne office.
- The IFs governing the five new sports on the Tokyo 2020 Olympic Programme has applied in good order to become ASOIF Associate Members and a vote would take place on each later during that meeting.
- The evolving situation with the European Commission concerning legal challenges which could threaten the ability of IFs to govern their sports was being closely monitored by ASOIF and interventions made together with the IOC where possible.
- The new dates for the Youth Olympic Games in 2018 had now been confirmed so they would now take place from 6-18 October 2018.
- He thanked all the IFs for their cooperation and support without which the large volume of work carried out during the year would not have been possible.

- 9 **Mr. Hassan Moustafa (IHF)**, in regard to the anti-doping programme, agreed that greater independence needed to be established and stressed that the athletes' health needed to be prioritised. The IFs needed to be involved in developing a strategy with the IOC and WADA in order to find the best way to work together for the future. **The President** responded that WADA would make a presentation later during that meeting and mentioned that progress has already been made.

## FINANCIAL MATTERS

### 2016 Financial Report

- 10 **The ED** reported that ASOIF had ended 2016 with a "break-even" financial outcome on normal business operations (excluding Central Projects accounts) which had contributed to a year-end situation recording total audited assets of approximately CHF 14.4 million. The current total assets could be broken down into three components: a 4-year operational reserve (mandated by the ASOIF GA) of CHF 6.1 million, administrative building valued at CHF 2 million and the Central Projects fund of CHF 6.3 million.
- 11 After four years of expenditure since the London 2012 Games the reduced Central Projects fund had now been restored to CHF 6.3 million, available for the new Olympic quadrennial, by two factors. Firstly, the reimbursement of USD 2 million from the IOC of ASOIF's expenditure on the IF Data Project as IOC had taken over the leadership of the Data Project on behalf of the whole Olympic Movement. Secondly, 0.5% of the Rio 2016 revenue share as agreed by the General Assembly.
- 12 The main variance from 2015 to 2016 was CHF 700,000 received in relation to ASOIF's contribution to and subsequent share from the 2015 SportAccord Convention which had been budgeted at CHF 252,000 for that year and was budgeted at the same level for 2016. A last minute change to stage the 2016 event in the city of Lausanne resulted in additional costs but the share was able to be paid out at 50% of the amount budgeted, so CHF 126,000 had been received.
- 13 He also explained that the contributions from the IOC had appeared higher in 2016 in the accounts since the amount was paid in USD which coincided with a more favourable exchange rate USD/CHF in that year than for 2015.
- 14 The ED reported that ASOIF finances remained robust and well protected within a defensive investment reserve governed by a prudent investment policy approved by Council.

## **Auditors' Report on the 2016 Accounts**

- 15 **The ED** reported that the 2016 accounts had been approved by ASOIF's auditors, Pricewaterhouse Coopers (PwC), and that they had been endorsed by Council for presentation to the GA for its approval.

## **Approval of the 2016 Accounts**

- 16 The 2016 Accounts were unanimously **approved**.

## **Annual Subscription 2017**

- 17 **The ED** said that Council proposed that the annual subscription should remain at CHF 100 per International Federation for 2017.
- 18 The ASOIF annual subscription of CHF 100 for 2017 was unanimously **approved**.

## **Approval of the revised 2017 Budget**

- 19 **The ED** explained how the Central Projects fund was administrated and evolved. He said that ASOIF would remain involved in the governance of the IOC Sports Data Project, would provide some budgeted IF support and that each ASOIF Consultative Group would have its own small independent budget within the Central Projects budget from now on.
- 20 **Mr. Thomas Lund (BWF)** commented on the Sports Data Project and stressed that ASOIF would need to monitor the scope and said that additional opportunities might appear. **The President** responded that the IOC had hired a project manager and assured Mr. Lund that ASOIF would continue to be involved in the governance and monitoring of the project.
- 21 The revised 2017 budget was unanimously **approved**.

## **Approval of the draft 2018 Budget**

- 22 The draft 2018 budget was unanimously **approved**.

## **IOC/ASOIF/ANOC RELATIONS**

### **IF Governance**

- 23 The President explained that ASOIF had initiated this project at the request of its members and because all of them were committed to improved governance. A first stage was analysing IF governance models to see what upgrades and amendments were required. He stated that the summer Olympic IFs took their leadership role very seriously and an important part of their responsibility was to ensure a culture of good governance, transparency and accountability throughout all federations.
- 24 The President thanked the Governance Task Force and members for all their hard work. The "IF Assisted Self-Assessment Questionnaire" had been sent out in November 2016 and all 28 IFs had completed it. An external expert had been engaged to support the administration in preparing an evaluation of the submissions which had been reviewed by a sub-group of the "independent" members of the GTF.
- 25 A preliminary, anonymised report on the findings was presented to the members by the external expert, Mr. Rowland Jack from the company "I Trust Sport". The report was published after the presentation ([ANNEX A](#)).
- 26 The next project step would be to compile best practice examples and meet the IFs to individually review their governance assessments. A workshop would be held in Q4 2017 for IF governance personnel following which the GTF would review IF feedback in order to revise the questionnaire and assessment process for future IF governance evaluation.

- 27 **Mr. Andy Hunt (WS)** asked if each IF would be provided with its respective scores. **The President** explained that each IF would receive its scores during the individual IF meetings.
- 28 **Mr. Hassan Moustafa (IHF)** proposed to send the scores to each IF before the individual meetings but the President explained that the context for the moderated scores made little sense without explanation during the individual meetings.
- 29 **Mr. Matt Smith (FISA)** suggested that it might be helpful for the IFs to receive their important governance shortcomings that may be immediately addressed taking account of the size and budget of each IF. **The President** explained that this has been discussed in the Governance Task Force.
- 30 **Mr. Ingmar de Vos (FEI)** suggested that ASOIF should provide services to the IFs so that they could improve their governance status. **The President** agreed with Mr. de Vos.
- 31 **Mr. Sebastian Coe (IAAF)** said that the challenge was to ensure that the reforms would have practical application and alignment for the continental associations and subsequently national member federations. **The President** explained that a compliance certificate system in sport would be reviewed and that the IOC would be invited to become more involved in facilitating good governance throughout the pyramidal structure of sport.
- 32 **Mr. Hassan Moustafa (IHF)** asked about the protection of autonomy of sports bodies. **The President** explained that better governance would defend and maintain the autonomy of sport as this had to be earned.
- 33 **Mr. Patrick Baumann (FIBA)** believed that governments were recognising the efforts made by the Governance Task Force and had endorsed the ASOIF principles. The next step would be for each individual IF to have a similar system to the IF compliance certificate system to cascade down through their structures.

#### **IF Anti-Doping Research Survey**

- 34 **The President** invited Dr. Ugur Erdener (WA) to report on the IF anti-doping research survey that had been published during the 2016 IF Forum.
- 35 **Dr. Ugur Erdener (WA)** said that a common objective of the IFs was to protect clean athletes. The detailed ASOIF report had presented a number of key findings such as the increase in IF expenditure from \$23.5M in 2009 to \$27.68M in 2015 (17.8%) and that the 17 lowest-spending IFs had increased their budgets by 82% overall during the same period. He believed that higher budgets in general should be allocated to the fight against doping.

#### **REPORT FROM THE TOKYO ORGANISING COMMITTEE FOR THE OLYMPIC GAMES, 2020**

- 36 **The President** welcomed and thanked the Tokyo 2020 organising committee which presented a report on the status of Tokyo 2020 Games preparations ([ANNEX B](#)).
- 37 **Mr. Riccardo Fraccari (WBSC)** thanked Tokyo 2020 for their excellent cooperation to date. He mentioned that WBSC had some issues but he was sure that together with Tokyo 2020 they would deliver great Games. **Tokyo 2020** was confident that Baseball/Softball would be a success in Japan and they were open to any discussions.

#### **REPORT FROM THE BUENOS AIRES ORGANISING COMMITTEE FOR THE YOG, 2018**

38 **The President** welcomed and thanked the Buenos Aires organising committee which presented a report on the status of the 2018 Youth Olympic Games preparations ([ANNEX C](#)).

39 **Mr. Tom Dielen (WA)** asked whether the athletes' families would have any ticket provision in place for them. **Buenos Aires 2018** explained that they were assessing this proposal.

#### REPORT FROM IOC ON MATTERS RELATED TO THE IFS AND THE OLYMPIC GAMES

40 **The President** invited the IOC Sports Director to present the IOC report and thanked the IOC for its excellent cooperation. The Chief Ethics and Compliance Officer and the IOC Olympic Channel also made brief reports ([ANNEX D](#)).

41 **Mr. Sergey Bubka (IAAF)** referred to the IOC Entourage Commission which he said had an important role to play and impact on the athletes.

42 **Mr. Patrick Baumann (FIBA)** said that the IOC was making progress in areas regarding the Olympic Agenda 2020 but he mentioned that it would take time for the IFs to follow up on all issues. He said that it was important that the IOC Athlete Commission supported the IF Athlete Commissions. **Mr. Kit McConnell (IOC)** responded that all IF services that were developed by the IOC would be in a coordinated manner together with the IFs and that the IOC used an approach which was flexible recognizing that each IF was different. He also mentioned that the IOC supported developing an effective and central role for the athletes and that there must be a liaison between the IOC Athlete Commission and the IFs Athlete Commissions.

43 **Mr. Matt Smith (FISA)** said that the cooperation with the IOC Sports Department had been excellent but he said that to know only three years before the Games, from the athletes point of view, which events would be on the Olympic Games programme was not sufficient time for them to prepare adequately for the Games. He suggested that the December following each Games would be a more appropriate advance notice. **Mr. Kit McConnell** thanked Mr. Matt Smith for the feedback and informed him that the IOC was committed to finalise the programme as soon as possible in advance of each Games and that they were open to further discussion on this.

44 **Mr. Tom Dielen (WA)** asked if the IFs should send someone with specific data expertise to the Olympic Channel Services Workshop which would take place in Madrid on 10 May 2017. **Mr. Jochen Färber** said he understood that the IFs were differently structured and that the data management function within an IF could fall within marketing, communications or technology. Therefore if an IF wished to send an additional person they could do so.

45 **Mr. Hassan Moustafa (IHF)** asked how best to work with the IOC in order to support former athletes following retirement from competition. **Mr. Kit McConnell** answered that between the Athletes Commission, the World Olympian Association and the IOC administration there would need to be coordination with the IFs on programmes in place such as the medical, psychological, career transition, etc. and that the IOC intended to work closely with the IFs to facilitate athlete transition.

#### PRESENTATION FROM WADA

46 **The President** invited the (WADA) President to present his report ([ANNEX E](#)).

47 **Mr. Patrick Baumann (FIBA)** asked the following questions:

- Did WADA support the creation of the ITA and would the NADOs also use it?

- What was compliance, what did it imply, when would a Code signatory be declared non-compliant and what could be the range of sanctions in a case of non-compliance? He stated that in terms of governance it was his view that it should not be WADA's role to both assess compliance and hand down sanctions.
- Mr Baumann also wished to know when RUSADA would be in a position to be Code-compliant again.

48 **Sir Craig Reddie** agreed that the fight against doping in sport needed to be enhanced. The WADA board had accepted the creation of the ITA and work was underway. He responded that there was currently no plan in place to include the NADOs centrally in the ITA and that there was no confirmed date for RUSADA to be compliant although this was a priority. He said that the WADA compliance group was currently working on assessing the status of Code signatories and that WADA was not attempting to take over all sanctioning. He said that more information on these points would be provided at the WADA meetings in May 2017.

49 **Mr. Tom Dielen (WA)** asked about the situation regarding the “12 principles for a more robust and independent global anti-doping system to protect clean athletes” which formed the recent IOC Declaration on the subject. He also asked if Mr. McLaren would confirm that there were no para-sport athlete cases contained within the data in his report. **Sir Craig Reddie** responded that WADA's Frédéric Donzé and Benjamin Cohen would be able to respond later regarding the IOC declaration. He also stated that if the IOC wanted to use the ITA during future Games that it would not be an issue for WADA so long as it was functioning appropriately. He said that he would also ask Mr. McLaren to respond with clarifications concerning his report.

## PRESENTATION BY THE CANDIDATE CITIES – 2024 OLYMPIC GAMES

50 **The President** thanked the Candidate Cities for attending and invited them to present in the IOC standard order which had been drawn by lot. Each of the two candidate cities was allocated ten minutes to present with 5 minutes for Q&A.

### Los Angeles 2024 presented its report

51 **Mr. Brian Cookson (UCI)** asked how LA 2024 intended to make “cycling” more used as a mode of transport during and after the Games. **LA 2024** responded that they were extending the use of cycle lanes which was part of the city development and these lanes would remain after the Games.

52 **Mr. Tom Dielen (WA)** asked what the working plan was for the national federations to ensure that before and after the Games there would be a strong legacy. **LA 2024** responded that it would invest in growing all sports in the United States and in California. If awarded the Games, LA 2024 would focus on engaging youth to develop sport as human legacy was a high priority for LA 2024.

53 **Mr. Hassan Moustafa (IHF)** asked if there was a plan in place to promote sports that were less popular in LA. **LA 2024** responded that LA was a sport-crazy city and social media would be used to promote sports and engage new fans.

### Paris 2024 presented its report

54 **Mr. Tom Dielen (WA)** asked what the working plan was with the national federations to ensure that before and after the Games there would be a strong legacy. **Paris 2024** responded that legacy was one of its top priorities. Paris saw legacy from two angles 1) choose Paris as the best place to celebrate sport in France and worldwide, and 2) human legacy for which Paris 2024 had engaged their athletes for input from the outset. They said that Paris 2024 has begun education programmes to engage youth in sport activities in France and they have made sure that legacy had been fully considered immediately at the start of the candidature phase.

## ASSOCIATE MEMBERS

- 55 The 2016 General Assembly had agreed to amend the ASOIF Statutes to allow IFs governing disciplines to be added to the summer Olympic Games programme for one edition of the Games only to become members in a new category of Associate Members.
- 56 The President confirmed that all five new IFs had applied for associate membership.
- 57 The 2017 General Assembly voted on the IFs as the governing bodies of the five new sports on the Tokyo 2020 Olympic Programme to become Associate Members of ASOIF. The vote was made one-by-one in accordance with the Statutes and by a show of hands as there were no IFs requesting a secret ballot.
- 58 The General Assembly **agreed** to admit the IFs as governing bodies of the five new sports on the Tokyo 2020 Olympic Programme as Associate Members in accordance with the Statutes:
- World Baseball Softball Confederation
  - International Federation of Sport Climbing
  - World Karate Federation
  - International Roller Sports Federation
  - International Surfing Association

## ELECTIONS – COUNCIL MEMBERS

- 59 Three candidates were standing for three places for full four-year terms - one candidate for a first term of four years and two seeking re-election for a second term:
- Sebastian Coe (IAAF)
  - Ugur Erdener (WA)
  - Ching-Kuo Wu (AIBA)
- 60 One candidate was standing for the two-year term for the period 2017-2019 for the place vacated by Mr. Leandro Negre at the end of his term as President of FIH:
- Marisol Casado (ITU)
- 61 The vote was made one-by-one in accordance with the Statutes and by a show of hands as there were no IFs requesting a secret ballot.
- 62 All four candidates were elected Council Members in accordance with the Statutes:
- Sebastian Coe (IAAF)
  - Ugur Erdener (WA)
  - Ching-Kuo Wu (AIBA)
  - Marisol Casado (ITU)
- 63 **The President** congratulated the four new Council Members and warmly thanked retiring members Sergey Bubka and Leandro Negre for their work and contributions while on the ASOIF Council.

## OTHER BUSINESS

- 64 **Mr. Matt Smith (FISA)** proposed ASOIF put in place a standard system of video conferencing between the member IFs in order to discuss urgent topics/issues (e.g. the Meldonium doping cases and WADA's McLaren Report) as they came up. **The President**

agreed that better use of technology was a good initiative in this respect and said that the administration would look into this.

- 65 **Mr. Leandro Negre** and **Mr. Sergey Bubka** both thanked the Council and the Members for their warmth, confidence and support while they had been serving on the Council.

#### **ISSUES TO BE ADDRESSED AT THE JOINT MEETING WITH THE IOC EB**

- 66 The IOC-ASOIF joint meeting would take place on 5<sup>th</sup> April 2017. The President said that the issues that would be addressed would include the following:
- ASOIF and IFs support for Olympic Agenda 2020
  - The new IF role in bidding, preparation and delivery of the Games
  - Rio 2016 Olympic Games outcomes
  - ASOIF IF Governance project and the future role of IFs
  - Anti-doping/Independent testing Authority/WADA's McLaren Report/Russia
  - SportAccord transition

#### **CLOSING**

- 67 **The President** thanked the Council members for their diligent and dedicated work and also all the delegates for their support during the year and the meeting. He also thanked the IF representatives on the various Consultative and Working Groups for their contributions throughout the past year.

His thanks also went to the staff and the interpreters for their great support to the Council and members and for their contribution to a successful GA.

The meeting ended at 16.00 hours.